Stock code: 86.HK



# Sun Hung Kai & Co

Annual Results Announcement for the year ended 31 December 2015

18 March 2016



Excellence 
Integrity 
Innovation 
Prudence 
Professionalism

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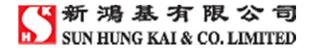


# **2015 Results Highlights**

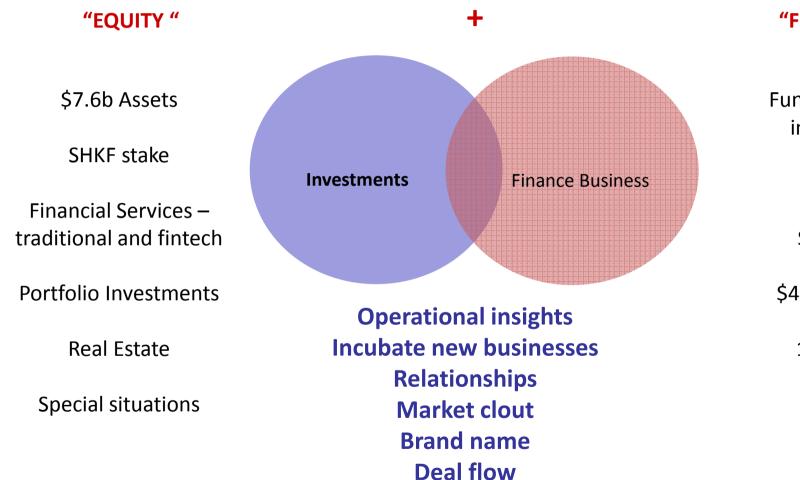
	<u>,</u>		
(HK\$ Million)	2015	2014	change
Revenue	4,174	4,178	-
Profit attributable to owners of the Company	3,897	1,328	193%
- On continuing operations	668	940	-29%
Per Share Data (HK Cents)			
EPS	173.8	61.7	
Second interim DPS	14.0	nil (Final 14c, special 2c)	
Total DPS	26.0	26.0	
BVPS	\$8.1	\$6.6	
		1	

SHKF/ EB transaction crystallised significant value

- Repositioning to investment + finance business model
- Solid investment gains in 2015
- Consumer Finance business continues to face economic headwinds in China
- UAF Hong Kong very solid
- Added car finance leasing and SHK Credit business



### **Long Term Value Accretion**



#### **"FIXED INCOME"**

Funding solutions for individuals, small businesses and corporates

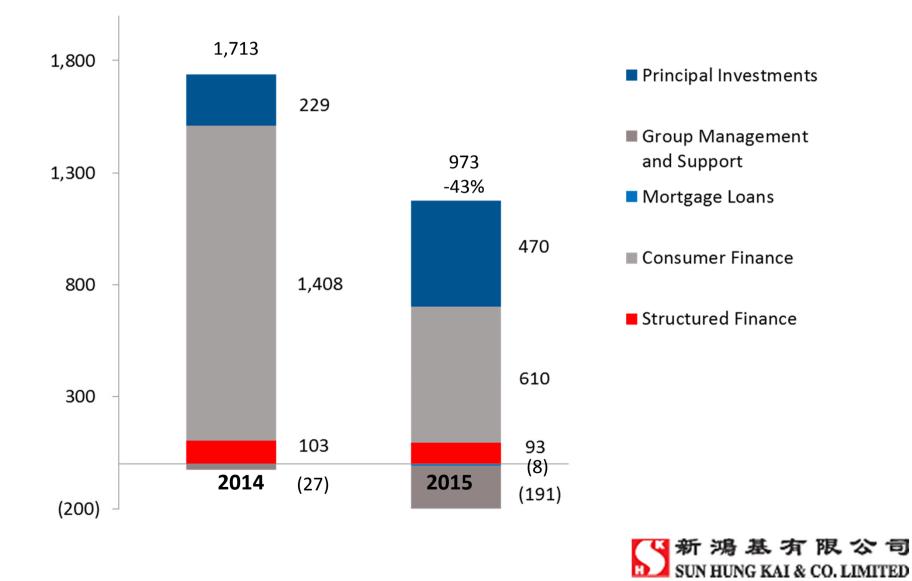
\$12b loan book

\$4b interest income

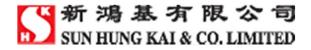
180k customers



# **Pre-tax Contribution by Segment (HK\$m)**



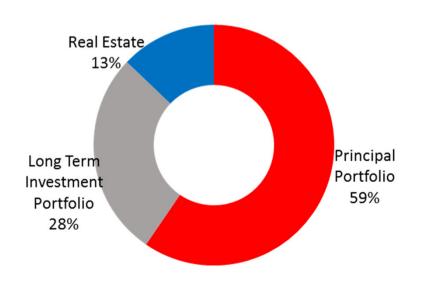
# **Investment Business**

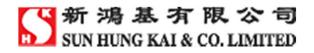


# **Principal Investments**

			Pre-tax	Return on	Pre-tax
	Period	Average	contribution	average	contribution
(HK\$ Million)	end value	value	(2015)	value	(2014)
Principal Portfolio	4,522.0	2,333.4	333.5	14.3%	126.9
Long Term Investment Portfolio	2,094.2	1,186.8	75.6	6.4%	38.6
Real Estate	977.7	897.9	60.8	6.8%	63.7
Total	7,593.9	4,418.1	469.9	10.6%	229.2







# **Principal Investment Highlights 2015**

### **Principal Portfolio**





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**Long Term Investments** 

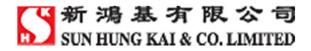


We serve with professional integrity



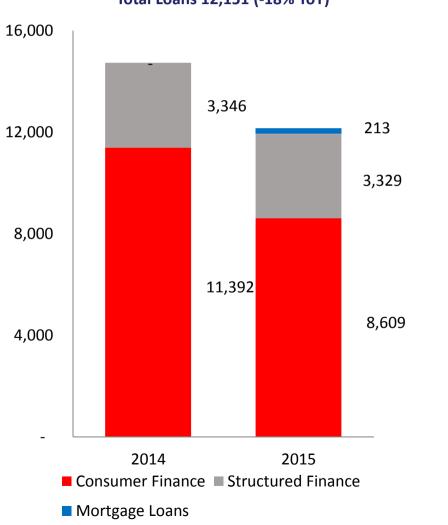


# **Finance Business**



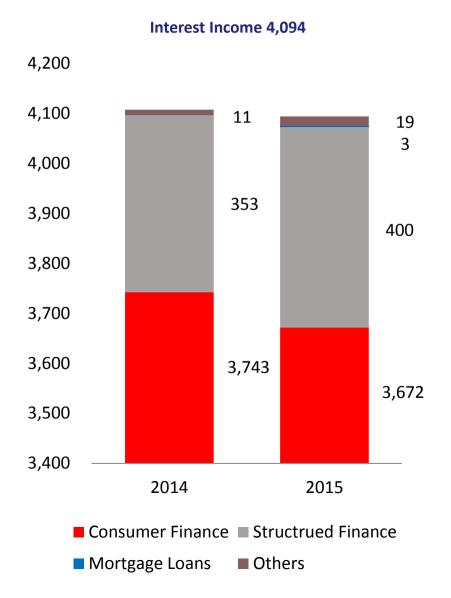
### **Finance Business – Loan Book and Interest Income**

Loan Balances<sup>^</sup> (HK\$m)



### Total Loans 12,151 (-18% YoY)

Interest Income (HK\$m)



# **Structured Finance**

#### Segment Results (HK\$m)

(HK\$ Million)	2015	2014	change
Revenue	405.4	375.8	8%
On eventing exerts	(1 4 1)		700/
Operating costs	(14.1)	(65.3)	-78%
<i>Cost to income (% Revenue)</i>	3.5%	17.4%	
Finance costs <sup>^</sup>	(189.5)	(165.3)	15%
Bad and doubtful debts	(103.6)	-	
Loss from financial asset	(5.0)	(42.5)	
Pre tax Contribution	93.2	102.7	-9%
^Include internal			
Total loan balance	3,329	3,346	-1%

- Provides funding solutions to corporates and high net worth individual customers
- Provision equivalent to 3% of loan book
- Loan book:
  - 68% to investment holding companies
  - 91% secured
  - 42% short term

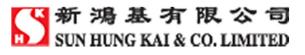


### **Mortgage Loans**

#### Overview

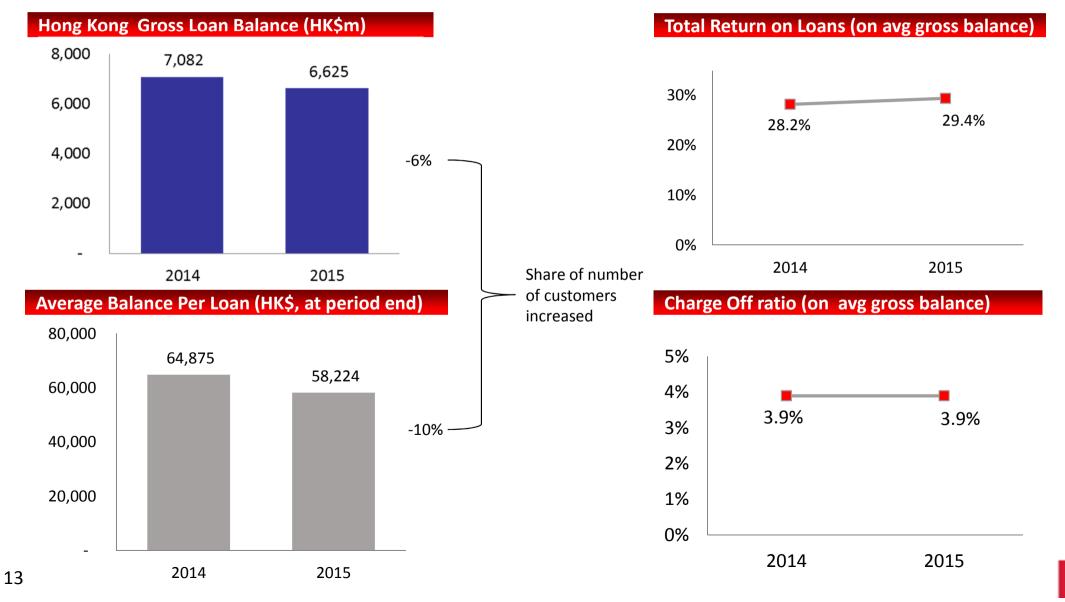
- Sun Hung Kai Credit launched in Oct 2015
- Good market opportunity; diversification into another risk segment
- Property is the largest asset class as HK's households
- Diversified demand, not necessarily tied to property market transactions
- Prudent LTV approach
- 2015 set up loss \$8.3m and \$213m total loans; expect profitability in 2016

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	新鴻基信貸 SUN HUNG KAI CREDIT
	信誉「實力」信貸首員



### **UAF Hong Kong**

De-emphasizing property loans, but unsecured loans solid with increased market share and profitability Lower loan balance and loan size as property loans declined



### **UAF Hong Kong**

#### New ad campaign "Anyway you want"





"One click to loan"

"No show" loans



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# **UAF China**

- Small business affected the most in economic down turn
- Re-focus on individual salaried workers
- Result is lower approval amounts and loan balance
- Loan origination RMB 4.35b (-28%) on higher number of loans 74,209
- Though charge offs still high, the amounts of charge offs peaked in 3Q
- Shall continue with conservative approach for the time being
- Cost measures
- Long term outlook unchanged, welcome industry consolidation and more rational competition



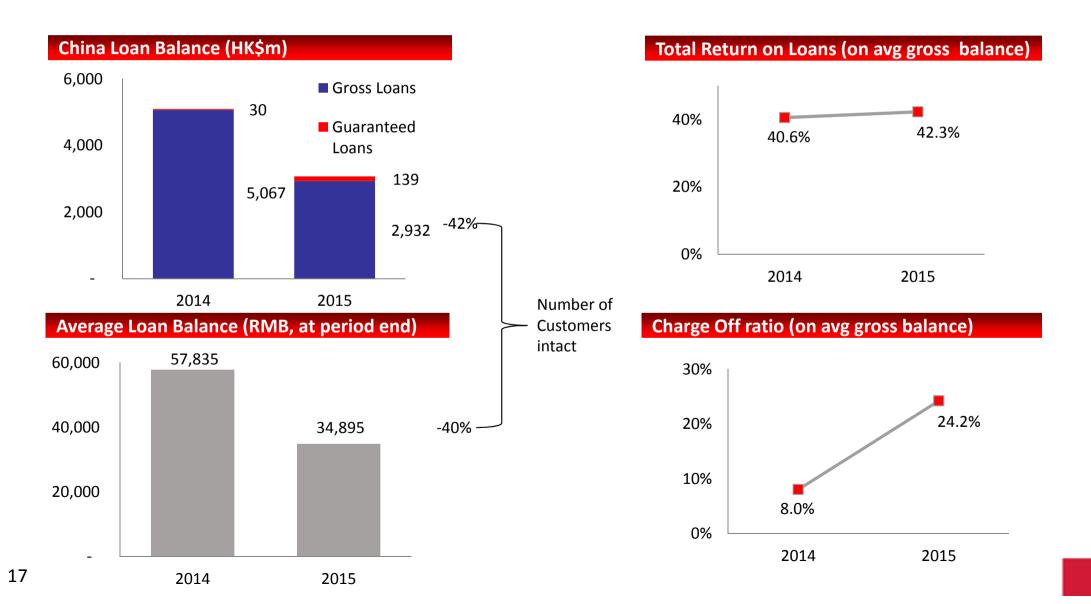
# **UAF China – Targeting Salaried Workers**



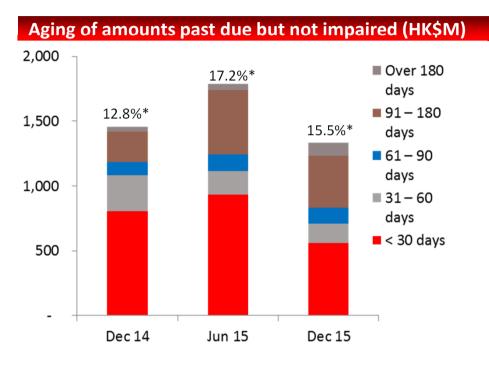
新鴻基有限公司 SUN HUNG KAI & CO. LIMITED

### **UAF China**

Managing down average loan size and refocus on individual customers



# **Total Bad Debts and Delinquencies (HK\$M)**



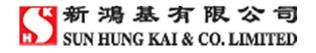
\* % of period end net loans

- Consistent and straightforward policy
- Stop interest accrual after at 90 days
- Write off on 180 days for unsecured loans whilst collections continue
- Impairment Allowance based on Charge Off Ratio and loan growth and duration (Write off net of recoveries, over loans)

#### Bad and doubtful debts

(HK\$ Million)	2014	2015
a. Amounts written off	(739)	(1,364)
b. Recoveries	114	130
c. Charge to impairment allowance	(163)	(229)
Total charges for bad and doubtful		
debts^	(787)	(1,463)
Impairment allowance at period end	757	949
Gross loan balance	12,148	9,558
Charge off (a+b) as % of average		
gross loans	5.5%	11.4%
- From Hong Kong	3.9%	3.9%
- From Mainland China	8.0%	24.2%
Impairment allowance as % of gross		
loans	6.2%	9.9%

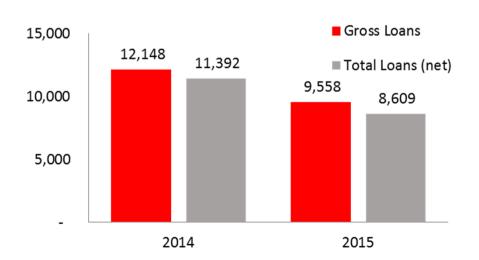
^Includes \$17.6m for the consumer loan guarantee business (2014: nil)



## **Consumer Finance Segment Results**

(HK\$ Million)	2015	2014	Change
Revenue	3,706.4	3,763.6	<b>-2%</b>
Operating Costs Cost to income (%	(1,373.2)	(1,344.9)	2%
Revenue)	37.0%	35.7%	
Finance cost <sup>^</sup>	(285.0)	(263.8)	8%
Bad and doubtful debts Other (expense) income -	(1,463.3)	(787.2)	86%
net	(4.1)	4.3	
Exchange gain	28.7	35.7	
<b>Pre-tax Contribution</b> ^ Includes internal	609.5	1,407.7	-57%

#### UAF Loan book (HK\$M)



#### **2015 Results and Outlook**

### China

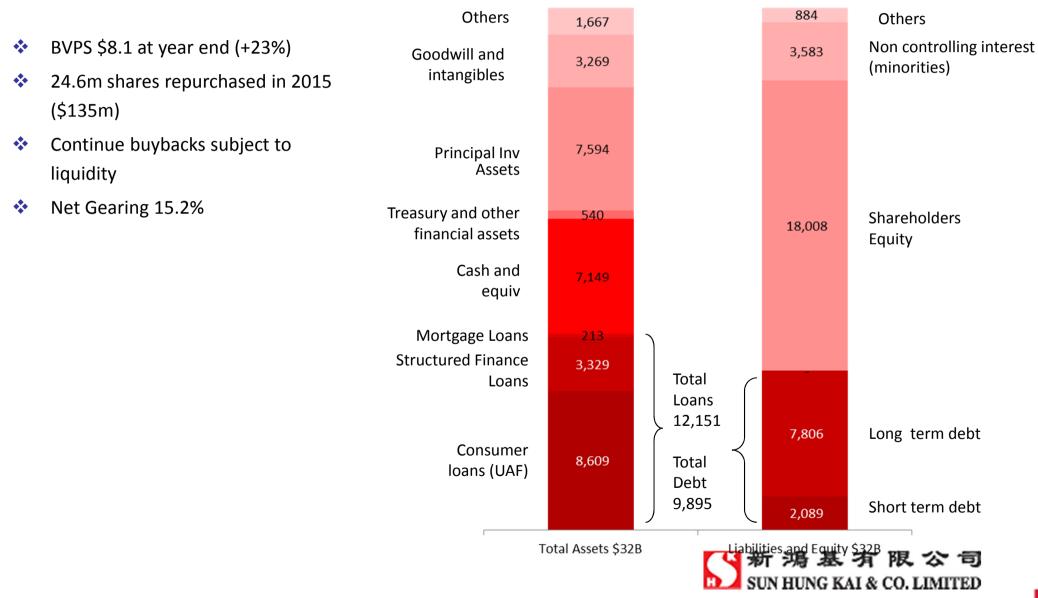
- To continue conservative approach in 2016
- Consolidate branch network
- Industry consolidation a positive longer term
- Continue to build infrastructure and models to improve process and acquire customers

### Hong Kong

- Steady, barring any rapid rise in unemployment
- Focus on unsecured loans

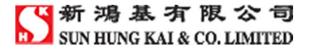


# **December 2015 Balance Sheet Profile (HK\$M)**



# Outlook

- Still challenging for 2016 as UAF China is closely tied to Chinese economy
- Hong Kong expected to be steady and new mortgage business to contribute
- Reposition to the investment + finance timely



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